Exhibit R-2, RDT&E Budget Item Justification: PB 2012 Air Force

R-1 ITEM NOMENCLATURE

3600: Research, Development, Test & Evaluation, Air Force

PE 0305193F: INTEL SPT TO INFO OPS

DATE: February 2011

BA 7: Operational Systems Development

APPROPRIATION/BUDGET ACTIVITY

COST (\$ in Millions)	FY 2010	FY 2011	FY 2012 Base	FY 2012 OCO	FY 2012 Total	FY 2013	FY 2014	FY 2015	FY 2016	Cost To Complete	Total Cost
Total Program Element	2.231	1.254	1.271	-	1.271	1.295	1.314	1.333	1.357	Continuing	Continuing
674871: Information Operations Technology	2.231	1.254	1.271	-	1.271	1.295	1.314	1.333	1.357	Continuing	Continuing

A. Mission Description and Budget Item Justification

The US Cyber Command (USCYBERCOM) responsibilities include planning, integrating, and coordinating computer Computer Network Operations (CNO) capabilities; operational and tactical level planning and day-to-day employment of assigned and attached Offensive Cyber Operations (OCO) forces; integration of OCO forces with Defensive Cyber Operations (DCO) forces and planning and coordination of cyber capabilities that have trans-regional effects or that directly support national objectives; providing OCO/DCO support for assigned missions and OCO/DCO planning and integration in support of other Combatant Commanders (COCOMs) as directed.

This project funds research, development, testing, and systems modifications of the technologies and capabilities that allow USCYBERCOM to plan, facilitate coordination and integration, deconflict, and synchronize DoD CNO. Activities also include studies and analysis to support both current program planning and execution, and future program planning. This program also provides the ability for other COCOMs to conduct CNO planning. The USCYBERCOM accomplishes part of its mission via systems engineering, testing and development across the primary functions of technical assurance, risk assessments, requirements management, capability development, and gap analysis. The technical assurance function provides world-class "assurance-in-depth" products and services enabling COCOMs to confidently, legally, safely, and securely apply CNO capabilities as one of the elements of national power. Further detail is classified and can be provided upon request. USCYBERCOM provides support for US Strategic Command (USSTRATCOM) and other geographic and functional COCOM exercises, war games, and experimentation requirements. USCYBERCOM integrates and synchronizes its effort with the USSTRATCOM development of CNO military utility assessments, research, and development efforts, and advocacy of capability needs for the Joint Capabilities Integration Development System (JCIDS) process. USCYBERCOM supports the Information Operations (IO) community by providing a cadre of experts on CNO technology use, and renders technical assistance in the development, review and coordination of CNO plans and operations.

USCYBERCOM coordinates CNO capability research and development in order to achieve global military objectives. USCYBERCOM specifically is responsible for advocating on behalf of the COCOMs for CNO capability development. It is also responsible for partnering with the CNO development community to seek resource advocacy from USSTRATCOM, and fund CNO capability development with service sponsorship and coordination. Additionally, USCYBERCOM focuses capability developer's efforts on addressing COCOM requirements, fosters collaboration between OCO/DCO developers, intelligence providers, and operational planners to shorten the development cycle, transfers end-result capabilities to service components, and supports research and development of OCO/DCO capabilities for the conduct operational planning activities.

USCYBERCOM supports research and development of OCO/DCO capabilities based upon COCOM and USCYBERCOM operational requirements to include supporting and conducting quick reaction development of OCO/DCO capabilities in support of OCO/DCO operations as required. A small in-house development team will perform research as required to support this mission. The Special Projects, Vulnerability Assessment Team provides analytical support to exploitable vulnerabilities. Additionally, this team will "re-tool" existing OCO/DCO capabilities to satisfy immediate USCYBERCOM operational needs.

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Exhibit R-2, RDT&E Budget Item Justification: PB 2012 Air Force		DATE: February 2011
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	
3600: Research, Development, Test & Evaluation, Air Force	PE 0305193F: INTEL SPT TO INFO OPS	
BA 7: Operational Systems Development		
This program is in Budget Activity 7, Operational System Development	because this budget activity includes development efforts to u	upgrade systems that have been

This program is in Budget Activity 7, Operational System Development because this budget activity includes development efforts to upgrade systems that have been fielded or have received approval for full rate production and anticipate production funding in the current or subsequent fiscal year.

B. Program Change Summary (\$ in Millions)	FY 2010	FY 2011	FY 2012 Base	FY 2012 OCO	FY 2012 Total
Previous President's Budget	2.240	1.254	1.275	-	1.275
Current President's Budget	2.231	1.254	1.271	-	1.271
Total Adjustments	-0.009	-	-0.004	-	-0.004
 Congressional General Reductions 		-			
 Congressional Directed Reductions 		-			
 Congressional Rescissions 	-0.009	-			
 Congressional Adds 		-			
 Congressional Directed Transfers 		-			
Reprogrammings	-	-			
SBIR/STTR Transfer	-	-			
Other Adjustments	-	-	-0.004	-	-0.004

Congressional Add Details (\$ in Millions, and Includes General Reductions)

Project: 674871: Information Operations Technology Congressional Add: Open Source Research

	FY 2010	FY 2011
	1.000	-
Congressional Add Subtotals for Project: 674871	1.000	-
Congressional Add Totals for all Projects	1.000	-

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DATE: February 2011

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APPROPRIATION/BUDGET ACTIV	ITY			R-1 ITEM N	IOMENCLA [*]	TURE		PROJECT				
3600: Research, Development, Test BA 7: Operational Systems Develop		n, Air Force		PE 030519	3F: <i>INTEL</i> S	PT TO INFO	OPS	674871: Inf	ormation Op	erations Tec	hnology	
COST (\$ in Millions)	FY 2010	FY 2011	FY 2012 Base	FY 2012 OCO	FY 2012 Total	FY 2013	FY 2014	FY 2015	FY 2016	Cost To Complete	Total Cost	

COST (\$ in Millions)	FY 2010	FY 2011	FY 2012 Base	FY 2012 OCO	FY 2012 Total	FY 2013	FY 2014	FY 2015	FY 2016	Cost To Complete	Total Cost
674871: Information Operations Technology	2.231	1.254	1.271	-	1.271	1.295	1.314	1.333	1.357	Continuing	Continuing
Quantity of RDT&E Articles	0	0	0	0	0	0	0	0	0		

A. Mission Description and Budget Item Justification

Fxhibit R-2A RDT&F Project Justification: PR 2012 Air Force

The US Cyber Command (USCYBERCOM) responsibilities include planning, integrating, and coordinating computer Computer Network Operations (CNO) capabilities; operational and tactical level planning and day-to-day employment of assigned and attached Offensive Cyber Operations (OCO) forces; integration of OCO forces with Defensive Cyber Operations (DCO) forces and planning and coordination of cyber capabilities that have trans-regional effects or that directly support national objectives; providing OCO/DCO support for assigned missions and OCO/DCO planning and integration in support of other Combatant Commanders (COCOMs) as directed.

This project funds research, development, testing, and systems modifications of the technologies and capabilities that allow USCYBERCOM to plan, facilitate coordination and integration, deconflict, and synchronize DoD CNO. Activities also include studies and analysis to support both current program planning and execution, and future program planning. This program also provides the ability for other COCOMs to conduct CNO planning. The USCYBERCOM accomplishes part of its mission via systems engineering, testing and development across the primary functions of technical assurance, risk assessments, requirements management, capability development, and gap analysis. The technical assurance function provides world-class "assurance-in-depth" products and services enabling COCOMs to confidently, legally, safely, and securely apply CNO capabilities as one of the elements of national power. Further detail is classified and can be provided upon request. USCYBERCOM provides support for US Strategic Command (USSTRATCOM) and other geographic and functional COCOM exercises, war games, and experimentation requirements. USCYBERCOM integrates and synchronizes its effort with the USSTRATCOM development of CNO military utility assessments, research, and development efforts, and advocacy of capability needs for the Joint Capabilities Integration Development System (JCIDS) process.

USCYBERCOM supports the Information Operations (IO) community by providing a cadre of experts on CNO technology use, and renders technical assistance in the development, review and coordination of CNO plans and operations.

USCYBERCOM coordinates CNO capability research and development in order to achieve global military objectives. USCYBERCOM specifically is responsible for advocating on behalf of the COCOMs for CNO capability development. It is also responsible for partnering with the CNO development community to seek resource advocacy from USSTRATCOM, and fund CNO capability development with service sponsorship and coordination. Additionally, USCYBERCOM focuses capability developer's efforts on addressing COCOM requirements, fosters collaboration between OCO/DCO developers, intelligence providers, and operational planners to shorten the development cycle, transfers end-result capabilities to service components, and supports research and development of OCO/DCO capabilities for the conduct operational planning activities.

USCYBERCOM supports research and development of OCO/DCO capabilities based upon COCOM and USCYBERCOM operational requirements to include supporting and conducting quick reaction development of OCO/DCO capabilities in support of OCO/DCO operations as required. A small in-house development team will perform research as required to support this mission. The Special Projects, Vulnerability Assessment Team provides analytical support to exploitable vulnerabilities. Additionally, this team will "re-tool" existing OCO/DCO capabilities to satisfy immediate USCYBERCOM operational needs.

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APPROPRIATION/BUDGET ACTIVITY 3600: Research, Development, Test & Evaluation, Air Force BA 7: Operational Systems Development This program is in Budget Activity 7, Operational System Development because this budget activity includes devel fielded or have received approval for full rate production and anticipate production funding in the current or subsect B. Accomplishments/Planned Programs (\$ in Millions) Title: Joint Threat Incident (JTID) Global Network Ops (GNO) Analysis Description: Intelligence activities focused on the development, integration and assessment of systems or applications in support of non-traditional and contingency warfare. FY 2010 Accomplishments: Accomplished modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Continued development of tools for production of automated intelligence reports on computer network attacks against US systems in accordance with CJCSM 6510.03. Continued to develop better incident assessments and analysis modules to	S 674 elopment e	efforts to upgal year.	FY 2012	ms that hav	•
B. Accomplishments/Planned Programs (\$ in Millions) Title: Joint Threat Incident (JTID) Global Network Ops (GNO) Analysis Description: Intelligence activities focused on the development, integration and assessment of systems or applications in support of non-traditional and contingency warfare. FY 2010 Accomplishments: Accomplished modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Continued development of tools for production of automated intelligence reports on computer network attacks against US systems in	equent fisca	eal year.	FY 2012		re been
Title: Joint Threat Incident (JTID) Global Network Ops (GNO) Analysis Description: Intelligence activities focused on the development, integration and assessment of systems or applications in support of non-traditional and contingency warfare. FY 2010 Accomplishments: Accomplished modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Continued development of tools for production of automated intelligence reports on computer network attacks against US systems in		+		E)/ 0040	
Description: Intelligence activities focused on the development, integration and assessment of systems or applications in support of non-traditional and contingency warfare. FY 2010 Accomplishments: Accomplished modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Continued development of tools for production of automated intelligence reports on computer network attacks against US systems in	1.231	1 254	Base	FY 2012 OCO	FY 2012 Total
applications in support of non-traditional and contingency warfare. FY 2010 Accomplishments: Accomplished modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Continued development of tools for production of automated intelligence reports on computer network attacks against US systems in		1.234	1.271	-	1.271
Accomplished modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Continued development of tools for production of automated intelligence reports on computer network attacks against US systems in					
improve means of supplying appropriate response options and courses-of-action in defense of DoD networks. Activities also included studies and analysis to support both current program planning and execution and future program planning.					
FY 2011 Plans: Continue modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Continue development of tools for production of automated intelligence reports on computer network attacks against US systems in accordance with CJCSM 6510.03. Continue to develop better incident assessments and analysis modules to improve means of supplying appropriate response options and courses-of-action in defense of DoD networks. Activities also include studies and analysis to support both current program planning and execution and future program planning.					
FY 2012 Base Plans: Will continue modifications to near real-time database that contains foreign CNO specific threat information to DoD's command and control infrastructure, to include intentions and capabilities. Will continue development of tools for production of automated intelligence reports on computer network attacks against US systems in accordance with CJCSM 6510.03. Will continue to develop better incident assessments and analysis modules to improve means of supplying appropriate response options and courses-of-action in defense of DoD networks. Activities will also include studies and analysis to support both current program planning and execution and future program planning. FY 2012 OCO Plans:					

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Exhibit R-2A, RDT&E Project Justification: PB 2012 Air Force			DATE: February 2011
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	

3600: Research, Development, Test & Evaluation, Air Force

BA 7: Operational Systems Development

PE 0305193F: INTEL SPT TO INFO OPS

674871: Information Operations Technology

B. Accomplishments/Planned Programs (\$ in Millions)			FY 2012	FY 2012	FY 2012
	FY 2010	FY 2011	Base	oco	Total
Accomplishments/Planned Programs Subtotals	1.231	1.254	1.271	-	1.271
	FY 2010	FY 2011			
Congressional Add: Open Source Research	1.000	-			
FY 2010 Accomplishments: Open source research in support of classified program.					
FY 2011 Plans:					
Congressional Adds Subtotals	1.000	-			

C. Other Program Funding Summary (\$ in Millions)

			FY 2012	FY 2012	FY 2012					Cost To	
<u>Line Item</u>	FY 2010	FY 2011	Base	<u>000</u>	<u>Total</u>	FY 2013	FY 2014	FY 2015	FY 2016	Complete	Total Cost
• N/A:	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	Continuing	Continuing

D. Acquisition Strategy

The acquisition strategy is to provide continuous improvements to the Joint Threat Incident Database through incremental updates. Systems engineering, development, and testing is accomplished using a Time & Materials (T&M) contract through full and open competition.

E. Performance Metrics

Please refer to the Performance Base Budget Overview Book for information on how Air Force resources are applied and how those resources are contributing to Air Force performance goals and most importantly, how they contribute to our mission.

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Exhibit R-3, RDT&E Project Cost Analysis: PB 2012 Air Force DATE: February 2011 APPROPRIATION/BUDGET ACTIVITY **R-1 ITEM NOMENCLATURE PROJECT** 3600: Research, Development, Test & Evaluation, Air Force PE 0305193F: INTEL SPT TO INFO OPS 674871: Information Operations Technology BA 7: Operational Systems Development FY 2012 FY 2012 FY 2012 **Product Development (\$ in Millions)** oco **FY 2011** Base Total **Total Prior** Target Contract Method Performing Years Award Award Award Cost To Value of Complete Cost Category Item **Activity & Location** Cost Cost Cost Date **Total Cost** Contract & Type Cost Date Date Cost JTID Global Network Ops Northrop Grumman IT-C/TBD 1.231 1.254 Dec 2010 1.271 Dec 2011 1.271 Continuing Continuing TBD Analysis TASC:Lorton, VA Subtotal 1.231 1.254 1.271 1.271 FY 2012 FY 2012 FY 2012 Support (\$ in Millions) FY 2011 Base oco Total **Total Prior** Contract **Target** Method Performing Years Award Award Award Cost To Value of **Cost Category Item Activity & Location** Cost Cost Date Cost Cost Date Cost Complete **Total Cost** Contract & Type Date Congressional Add Various Not specified.:. 1.000 0.000 1.000 1.000 Subtotal 1.000 0.000 1.000 1.000 Remarks Contract Method & Type; Performing Activity & Location - Classified FY 2012 FY 2012 FY 2012 Test and Evaluation (\$ in Millions) **FY 2011** Base oco Total **Total Prior** Contract Target Method Years Award **Cost To** Value of Performing Award Award **Cost Category Item Activity & Location** Cost Cost Date Cost Cost Date Cost Complete **Total Cost** Contract & Type Date Subtotal 0.000 0.000 0.000 FY 2012 FY 2012 FY 2012 Management Services (\$ in Millions) oco FY 2011 Base Total **Total Prior** Contract Target Method Years **Cost To** Value of Performing Award Award Award **Cost Category Item** & Type **Activity & Location** Cost Cost Date Cost Date Cost Date Cost Complete **Total Cost** Contract Subtotal 0.000 0.000 0.000 **Total Prior** Target FY 2012 Years FY 2012 FY 2012 Cost To Value of Cost FY 2011 oco Total Complete Total Cost Contract **Base Project Cost Totals** 2.231 1.254 1.271 1.271

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Exhibit R-3, RDT&E Project Cost Analysis: PB	2012 Air Force				DATE: February 2011				
APPROPRIATION/BUDGET ACTIVITY 3600: Research, Development, Test & Evaluation BA 7: Operational Systems Development	, Air Force		MENCLATURE INTEL SPT TO INF	O OPS	PROJECT 674871: Information Operations Technology				
	Total Prior Years Cost	FY 2011	FY 2012 Base	FY 201 OCO		Cost To Complete Total Cost	Target Value of Contract		
Remarks									

thibit R-4, RDT&E Schedule Profile: PB 2012 Air Force		DATE: February 2011
PPROPRIATION/BUDGET ACTIVITY 00: Research, Development, Test & Evaluation, Air Force A 7: Operational Systems Development	R-1 ITEM NOMENCLATURE PE 0305193F: INTEL SPT TO INFO OPS	PROJECT 674871: Information Operations Technology

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Exhibit R-4A, RDT&E Schedule Details: PB 2012 Air Force			DATE: February 2011
APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE	PROJECT	
3600: Research, Development, Test & Evaluation, Air Force	PE 0305193F: INTEL SPT TO INFO OPS	674871: Info	ormation Operations Technology
BA 7: Operational Systems Development			

Schedule Details

	Start		End	
Events	Quarter	Year	Quarter	Year
Fielding of V.7	4	2010	4	2010
Fielding of V.8	4	2011	4	2011
Fielding of V.9	4	2012	4	2012